



# Future Stirling Phase Two Outcomes

February 2026

# Contents

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- 03 Background**
- 04 Woolaa Bibi (Celebrating Pathways)**
- 05 Who participated in the workshops?**
- 09 What's most important? What's least important?**
- 22 What issues and activities should be considered in the future?**
- 26 Our focus areas**

# Background

To ensure we're strategic and intentional about shaping our shared future, the City is undertaking a major review of its Strategic Community Plan, Sustainable Stirling 2022–2032. This review is being guided by three phases of community engagement.

Phase one focused on listening to our community. Through surveys and pop-up events more than 1,600 people shared their thoughts on what matters most, what would make Stirling an even better place to live, and where Council should focus its efforts to help shape the future our community deserves.

Phase two built on these insights by exploring the feedback in greater depth. Through community workshops, participants helped review our current plan, refine and define our 47 focus areas and identify any gaps and future opportunities.

Next, in mid-2026, we'll bring together everything we've learned so far to shape the revised Strategic Community Plan. Our Future Forum will play an important role in testing the plan to make sure it reflects both where we are now and where we want to be over the next 10 years, ensuring the plan represents everyone in our community. This outcomes report relates specifically to phase two.



**Overall Objective:** To gather insights and identify emerging priorities across residents within the City to inform the major review of Sustainable Stirling 2022–2032.

## Phase two workshop objectives

Build community connection and ensure participation is inclusive, accessible, and meaningful.

Identify the importance of focus areas including what the City should focus on over the coming decade.

Identify what's missing, what needs refining and future growth considerations.

# Woolaa Bidi (Celebrating Pathways)

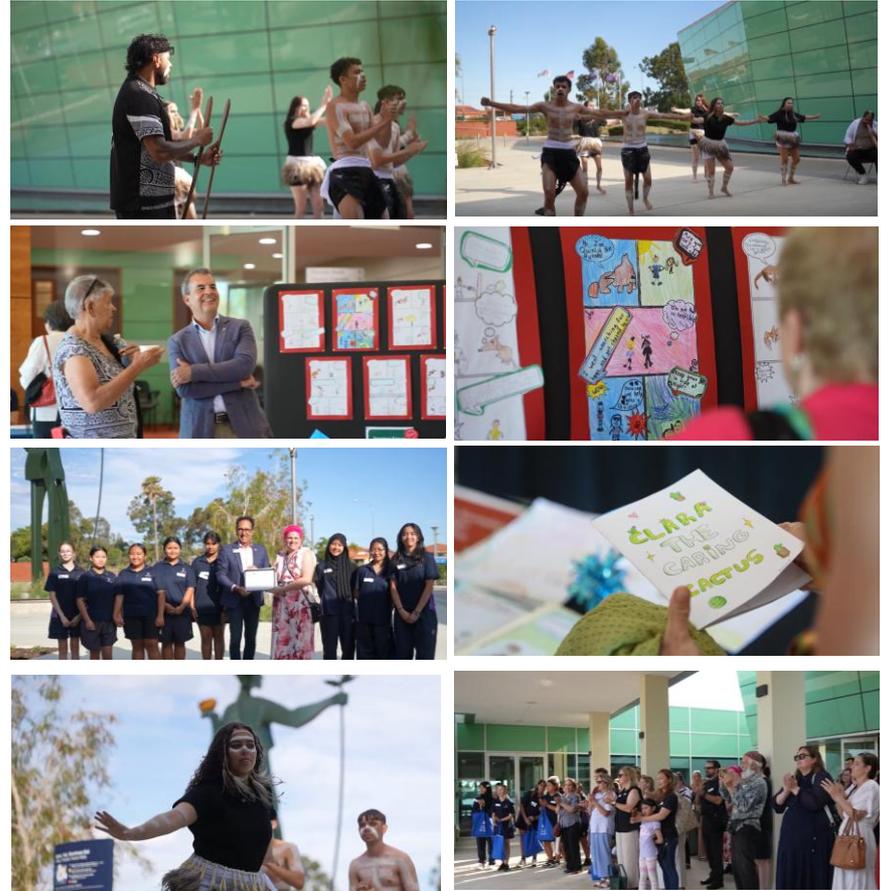
We have begun each phase of Future Stirling with a unique opportunity to connect with country and experience the cultural knowledge that has guided sustainable living on this land for tens of thousands of years.

Woolaa Bidi (Celebrating Pathways) hosted on Monday 17 November, featured Nyoongar storytelling, dance, and a connection to Country.

Facilitated by Preston Culbong, Derek Nannup Jr, and Aliwah Cultural Enterprise, this launch event was an opportunity to acknowledge that meaningful community engagement begins with respect and relationships.

Also on showcase was the 250 student entries from the Nature Stories Schools Competition which invited local students to write creative stories from perspectives of nature. Entries explored themes such as habitat pressure, tree loss, water use, pollution, climate change and coastal erosion. The initiative celebrated creativity and the winning classes were announced at the event.

The community workshops also shared our Future Kids videos that encouraged fresh thinking about urban change and planning for the future.



# Who participated in the workshops?

- A total of five, two-hour Your Future, Our Focus Workshop's were held with City of Stirling residents, using deliberative engagement activities to build on insights from the phase one survey.
- The primary purpose of the workshops was to review the 47 focus areas for achieving our objectives and prioritise what was most important, identify emerging themes, issues and opportunities.
- A total of 114 attendees participated across the five Your Future, Our Focus workshops held between 17 November and 26 November 2025.
- Attendees included 31 people who belong to a local community group or club, 11 business owners, 18 staff who are also residents, 38 people who were born overseas, 17 people who speak a language other than English, five LGBTQIA+, three people with disability and two Aboriginal and Torres Strait Islanders.

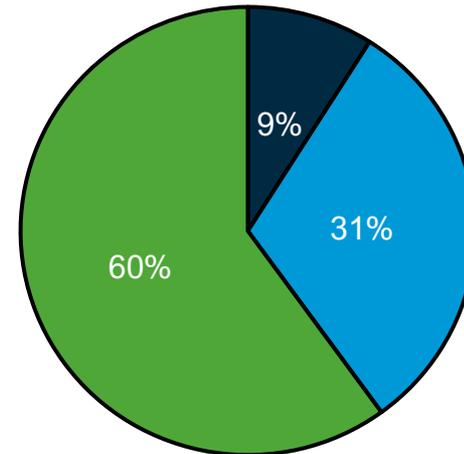


# Who participated in the workshops? By demographic

Workshop composition Number of attendees	
<b>Gender</b>	
Men	39
Women	75
<b>Ward</b>	
Balga	10
Coastal	30
Doubleview	21
Hamersley	14
Inglewood	9
Lawley	10
Osborne	17
Visitor	3
<b>Total</b>	
<b>Total</b>	<b>114</b>

**Workshop composition  
Percentage of attendees by age**

■ 18-34 years   ■ 35-54 years   ■ 55+ years



# Phase one key recommendations and phase two's future focus priorities



## 1 Improve transport & connectivity

## 2 Improve housing affordability and liveability of neighbourhoods

## 3 Enhance safety and security

Action

Advocate for improved public transport links, expand and maintain cycling/walking infrastructure, and address parking and traffic issues, especially near key amenities and schools.

Support affordable housing options, ensure new developments include adequate green space and parking, and balance growth with preservation of neighbourhood character

Expand visible security measures, improve street and park lighting, and work with police and community groups to address crime and anti-social behaviour. Make safety a visible, ongoing priority in all public spaces.

Why

Transport and connectivity are major concerns. Residents want better public transport, safer cycling and walking paths, and improved parking and traffic management.

Housing and affordability are significant issues. Residents are concerned about rising costs, housing diversity, and the impact of infill and high-density development.

Safety and security are top concerns. Residents call for more lighting, security patrols, CCTV, and proactive crime prevention in public areas, parks, shopping centres, and transport hubs.

Phase 2

3.5 Provide a safe network of cycleways and pathways to link people and places.

3.6 Advocate for improved public transport options to enhance activity and reduce reliance on vehicle use.

3.2 Improve the quality, liveability and identity of local areas.

3.1 Prioritise growth in activity corridors and centres.

1.8 Create strong partnerships to improve community safety.

5.1 Comply with legislation, standards and obligations.

# Phase one key recommendations and phase two's future focus priorities



**4**

**Future-proof amenities and facilities**

**5**

**Create events that connects the community**

**6**

**Strengthen support for the environment**

Action

Prioritise upgrades, regular maintenance, and equitable distribution of high-quality public amenities across all suburbs. Ensure these spaces are accessible, inclusive, and support a wide range of community activities.

Organise events that bring residents together to strengthen community bonds and encourage active engagement. Introduce inclusive activities and tailored programs for older people, youth and the broader community .

Increase tree planting (especially native species), protect mature trees, and ensure regular maintenance. Integrate urban greening into all planning and development and educate the community on the benefits of a healthy tree canopy.

Why

Residents want more and better-maintained parks, playgrounds, libraries, community centres, and event spaces that are accessible to everyone.

Residents recognise the importance of social events to create a better harmony in the community and in their neighbourhood.

Tree management is a high-frequency theme. Residents value tree canopy for shade, cooling, and environmental benefits, and want more trees planted and better protection for existing ones.

Phase 2

3.8 Provide quality, well-maintained sporting reserves, parks and open spaces for the community.

3.7 Provide quality, well-maintained facilities for the benefit of the community.

1.1 Facilitate social connections and access to services locally.

1.5 Facilitate a range of recreation and leisure opportunities for everyone in the City.

4.7 Undertake conservation, protection and enhancement of our natural ecosystems and biodiversity.

4.9 Increase tree planting and retention of trees across the City.

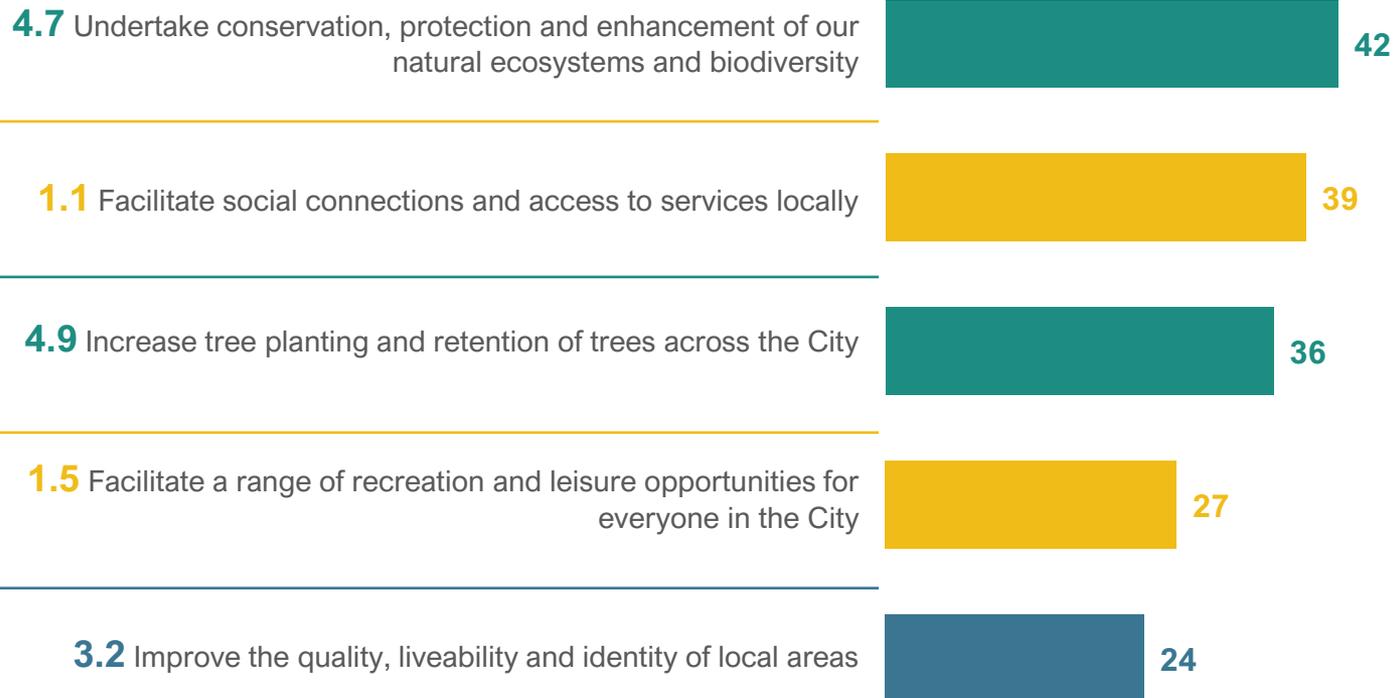


**What's most important?**  
**What's least important?**

# What's most important?

## Priority focus areas

### Top 5 most important priority focus areas



Number of community members

Based on a total of 114 community members.

Question: What's most important? Sort through your cards, identify those focus areas that are most important. Pick your top 5 **most** important priority focus areas. Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. The chart shows the 5 areas receiving the highest count.

Colours are based on key result areas, see Our Focus Areas section for Reference.

# Priority focus area



Your future,  
our focus



## Council's role

Plan  Deliver  Partner  Advocate

## Support biodiversity in our natural and urban environment with connected healthy ecosystems

### 4.7 Undertake conservation, protection and enhancement of natural ecosystems and biodiversity

#### What we've heard

There is a desire for conservation, protection and restoration of our natural environment and ecosystems across the City. Key themes included the need for native planting and "conservation of Lake Gwelup and other wetlands". Locals want the City to "care for our environment" by setting biodiversity goals and taking proactive steps, such as a "cat containment policy" to safeguard wildlife and respond to climate pressures.

#### What we're doing

Local bushlands and natural areas are becoming increasingly fragmented and vulnerable due to urban development and climate change. We protect, restore, and connect these valuable ecosystems through planting programs, fencing, weed and pest control, disease management and wildlife initiatives.

#### Our focus

Prioritise  100% Maintain  0 Reduce  0

100% told us greater focus required

#### Additional comments and questions:

- More shrubs around parks and native plants wherever there is a space to put more plants and shrubs.
- Foxes and cat control is another issue.
- What role do developers play in urban planning decision making?

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Priority focus area



Your future,  
our focus



## Council's role

Plan  Deliver  Partner  Advocate

## Connect communities with their local area

### 1.1 Facilitate social connections and access to services locally

#### What we've heard

Residents value the existing social infrastructure, including the "Men's Shed", seniors activity centres, "libraries", "cafés", and "community hubs" that foster social connection close to home. There is a strong desire for enhanced "modern play and social areas for families". Feedback also highlights the importance of "supporting local craft and social groups", addressing loneliness among older residents, and ensuring services remain accessible and well-funded.

#### What we're doing

Community Hubs are supported to create welcoming places and opportunities to bring people together so they feel included and have a variety of ways to participate in community life. This includes the development of a Community Hub in Hamersley, with feasibility underway for performing arts facilities. We deliver person-centred services such as aged care navigation, homelessness support, seniors support, and food services. Our Women's Centre operates to provide culturally safe support for family and domestic violence victims. Volunteers are recognised and supported through structured programs and events.

#### Our focus

Prioritise  85%    Maintain  15%    Reduce  0

85% told us greater focus required

#### Additional comments and questions:

- Community events
- Focus on creating spaces for people to connect.
- More support for playgrounds, more support for parents and carers of young children. (Playgroups venues)
- Social connection – multicultural, cultural section vibrancy in our local area.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Priority focus area



Your future,  
our focus



## Council's role

Plan  Deliver  Partner  Advocate

## Support biodiversity in our natural and urban environment with connected healthy ecosystems

### 4.9 Increase tree planting and retention of trees across the City

#### What we've heard

Our community is expressing a strong desire for "increased tree canopy coverage", "green urbanisation" and "more native shrubs, trees and small plants". Increasing tree planting and retention was top of mind for many, with locals wanting "greening of our verges and streets". There was strong support for continuing initiatives like free trees and living green programs as well as encouraging green urbanisation across the City.

#### What we're doing

To enhance biodiversity, shade and cooling for our City, we plant between 5,000 and 10,000 trees each year on streets and reserves, while also improving tree care on City-managed land. We monitor vegetation city-wide to identify key trends, support informed decision-making, and report annually on our progress. We also ensure better consideration and management of trees in our projects through our environmentally sustainable design criteria and City Trees Policy.

#### Our focus

Prioritise  85%    Maintain  15%    Reduce  0

85% told us greater focus required

#### Additional comments and questions:

- More trees, retention is important, so many trees where I live have died within a few years of planting.
- Protect trees on private property.
- Need canopy or living in a furnace.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Priority focus area



Your future,  
our focus



## Council's role

Plan

Deliver

Partner

Advocate

## Promote active and healthy lifestyle choices

### 1.5 Facilitate a range of recreation and leisure opportunities for everyone

#### What we've heard

Community members highlighted the importance of having a "range of activities offered in recreation centres" that are accessible, inclusive, and well-maintained, catering to all ages and abilities. Clubs, libraries, gyms, and leisure centres were recognised as essential hubs for connection, well-being, and active lifestyles. Feedback also called for "low-cost or free programs", as well as "more parks and recreation areas for families" that are welcoming, safe, and accessible to all.

#### What we're doing

The City delivers high-quality services, including gyms, aquatic centres, indoor sports courts, and public open spaces. Learn to Swim and Health & Fitness Programs are provided to encourage active lifestyles. Community sporting infrastructure, such as clubrooms, floodlighting, and basketball courts, are regularly upgraded. Accessibility improvements ensure recreational facilities are inclusive for all. Including projects such as 3 on 3 basketball. Tailored support is also offered to community sporting clubs to build capacity and sustainability.

#### Our focus

Prioritise 67%      Maintain 33%      Reduce 0

67% told us greater focus required

#### Additional comments and questions:

- Upgrade maintain flood / community lighting, dry parks, don't use woods, find child friendly alternatives.
- We all use these facilities.
- Accessible and affordable access to facilities and program.
- Vision – Greater and better vision on the use of public spaces and parks to improve the community and liveability feeling.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Priority focus area



Your future,  
our focus



## Council's role

Plan  Deliver  Partner  Advocate

## Create unique and liveable neighbourhoods and places

### 3.2 Improve the quality, liveability and identity of local areas

#### What we've heard

Residents want neighbourhoods that are "safe", "walkable", and well-connected, with access to local parks, shops and community amenities that support everyday life. Comments emphasise the importance of "better connected communities" and enhancing "green spaces and tree canopy". There's a clear desire for affordable housing, better public transport, vibrancy, "amenities close by" and urban design that promotes quality and liveability of our neighbourhoods.

#### What we're doing

Development of a new Local Planning Strategy will support growth and revitalisation within smaller local and neighbourhood areas. The Local Planning Scheme aims to simplify our planning framework to make it easier to do business in these local areas. The City has also undertaken the Small Business Friendly Approvals Project to support businesses through development building and health approvals.

#### Our focus

Prioritise  88%    Maintain  12%    Reduce  0

88% told us greater focus required

#### Additional comments and questions:

- Advocate for Stirling city centre to be a max of 10 stories but at most include active open space.
- Share resources. Certain suburbs are missing out older suburbs like Yokine, Tuart Hill, Nollamara.
- Compliance – protecting our heritage requires non-compliant frontages tackled.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# What's least important?

## Lowest priority focus areas

### Top 5 lowest priority focus areas



Based on a total of 114 community members.

Question: What's least important? Sort through your cards, identify those focus areas that are least important. Pick your top 5 **least** important priority focus areas.

Participants formed groups of three and selected the lowest priority focus areas by placing five red dots across 47 focus areas. The chart shows the 5 areas receiving the highest count.

Colours are based on key result areas, see Our Focus Areas section for Reference.

# Lowest priority focus area



## Council's role

Plan  Deliver  Partner  Advocate

## Attract visitors to our City

### 2.7 Encourage and support tourism growth

#### What we've heard

Tourism is an emerging opportunity for the City of Stirling, with strong community support for the "importance of attracting visitors to the City". Community feedback emphasised the importance of "providing hotels and accommodation", better "transport links to major shopping and entertainment hubs", and "introducing infrastructure to attract events". There was also a clear call to focus on key areas "like Scarborough to make it a world-class destination for tourism".

#### What we're doing

The City is developing a five-year Destination Plan to guide the future success of tourism across the City. Efforts are underway to position suburbs like Scarborough as a top destination by enhancing visitor facilities and promoting local attractions. As part of this commitment, the City successfully lobbied for the free Surf Cat connecting Stirling to Scarborough, and extended bus connections to Karrynup Shopping Centre and entertainment precinct. Other projects include the installation of a Christmas lights display at the Stirling Administration Centre forecourt and Event Sponsorships to attract visitors.

#### Our focus

Prioritise  5%    Maintain  77%    Reduce  18%

77% told us current focus is appropriate

#### Additional comments and questions:

- Impact on locals to access their own areas.
- Have to be careful you don't end up with over-crowding, excess of huge hotels and infrastructure etc.
- Only in pockets, along the coast.
- Community input.
- Make the place nice for residents then the tourists will come.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Lowest priority focus area



## Council's role

Plan  Deliver  Partner  Advocate

## Deliver excellent customer service

### 5.6 Transform the City's digital environment to increase access to the City

#### What we've heard

The community is seeking accessible and trustworthy digital platforms. Residents share ideas for enhancing online services, including the ability to "register their interest in specific topics", gain "regular email updates", and "access online information sessions" with ease. Clear and consistent communication was a recurring theme, with many highlighting the importance of a digital platform that enables them to stay informed and engaged with the City through timely updates and accessible information.

#### What we're doing

The City is undertaking a comprehensive digital transformation, guided by its Digital Strategy 2025 - 2028. Embracing a "digital first, not digital only" approach, the City is expanding self-service options while ensuring inclusive alternatives remain available. Digital solutions are being co-designed to meet diverse community needs, with a strong focus on accessibility, inclusion, and engagement across preferred channels.

#### Our focus

Prioritise  18%    Maintain  73%    Reduce  9%

73% told us current focus is appropriate

#### Additional comments and questions:

- Essential but needs to factor access for all – digital literacy.
- We don't want to leave people behind and reduce their accessibility, not everyone is able to access online or digital. Don't over rely on online forms, consider older residents.
- Another accessible alternative, languages, disability needs.
- Need to maintain and improve. Make this service more visible. Promote it. Be connected – hgrd for CALD communities.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Lowest priority focus area



## Council's role

Plan  Deliver  Partner  Advocate

## Facilitate local business and employment growth

### 2.4 Make it easier to do business with the City

#### What we've heard

"Empowering local businesses and reducing red tape" emerged as key priorities. Community suggestions included streamlining processes and simplifying permits to make it easier to start and grow a business in the City. Feedback also called for advocacy to upgrade commercial spaces and activate underused areas. There was strong interest in "diversifying local shopping centres", encouraging outdoor hospitality, and making tender opportunities accessible to independent operators. Locals also expressed a desire for greater visibility and awareness of business opportunities.

#### What we're doing

The City offers a Fast-Track Development Applications service and a Planning Wizard to streamline approvals and reduce processing times. It also delivers procurement workshops to assist local suppliers to understand how to do business with the City and other government agencies, supporting local economic participation and strengthening business networks.

#### Our focus

Prioritise  10%    Maintain  70%    Reduce  20%

70% told us current focus is appropriate

#### Additional comments and questions:

- Fast track can lead to a lack of consultation – meeting existing KPIs no need to fast track.
- Checks and accountability.
- Planning permission that all they need. Keep politics out of business. Equal power ratepayers and business.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Lowest priority focus area



Your future,  
our focus



## Council's role

Plan  Deliver  Partner  Advocate

## Promote active and healthy lifestyle choices

### 1.6 Facilitate and advocate for the provision of a range of quality health services

#### What we've heard

The community has expressed a strong need for accessible, high-quality health services that support well-being across all life stages, including "local clinics, hospitals, preventative health services, mental health support and improved age care facilities". Residents emphasised that "having access to good local services like healthcare, public transport and parks" is critical to community health. There is also a clear focus on future planning to ensure these vital services are available in every local area.

#### What we're doing

The City is developing its first Public Health Plan to guide how health priorities are promoted, protected, and enhanced across the community for the next five years. We advocate for a range of health services to support our community and influence the overall health and well-being outcomes of our community. The City also implements the Alcohol and Drug Action Plan through targeted service delivery and related initiatives.

#### Our focus

Prioritise  10%    Maintain  90%    Reduce  0

90% told us current focus is appropriate

#### Additional comments and questions:

- Does not cover disability, should include.
- With an aging population, need to increase walking accessibility and crossing roads to catch public transport.
- Planning approvals for zoning for health care, land range of services, seniors, disabled etc.
- Health and wellbeing of the community should be considered in all decision making.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

# Lowest priority focus area



## Council's role

Plan  Deliver  Partner  Advocate

## Encourage economic investment

### 2.2 Advocate, lobby and partner with stakeholders to benefit the community

#### What we've heard

Community feedback included creating "job opportunities" and supporting "economic opportunities", with many identifying this as key to future-proofing community quality of life. People emphasised the need for "stable economic growth", driven by investment in skilled individuals, affordable housing, and inclusive educational and economic opportunities. There was strong recognition that partnerships with stakeholders are vital to generating jobs, expanding workforce capacity, and fostering economic diversity.

#### What we're doing

We collaborate with industry groups, government agencies, and not-for-profits to up-skill job seekers and deliver support programs for small businesses - creating jobs and strengthen our local economy. Our Investment Attraction Framework guides how we prioritise and support citywide investment. We also maintain partnerships with neighbouring Councils to enable joint tourism promotion, including school holiday campaigns and collaborative marketing, helping attract more visitors and supporting local businesses year-round.

#### Our focus

Prioritise  20%      Maintain  70%      Reduce  10%

70% told us current focus is appropriate

#### Additional comments and questions:

- More focus on business development in small suburbs.
- Affordable housing is important. Builders etc.
- Council should not be lobbying, groups already do lobbying, leave it to them.
- Supporting small, local food growers and independents (removing red tape around that).

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.



**What issues and activities should be considered in the future?**

# Managing growth and planning for the future



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can continue to grow in a way that reflects community priorities and supports a sustainable and liveable city.

	Population growth	Urban growth
What we heard	<ul style="list-style-type: none"> <li>• <b>Planning for future growth:</b> the community noted the pressures of rapid population increase and the need for proactive, long-term planning to manage future challenges.</li> <li>• <b>Environmental sustainability:</b> ensuring growth is environmentally sustainable was a key concern, particularly protecting ecosystems, increasing tree canopy, improving water efficiency, and minimising environmental impacts as the City expands.</li> <li>• <b>Balanced growth across sectors:</b> while environmental issues were prioritised, some community members also emphasised the importance of supporting economic and employment growth in a sustainable and considered way.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Connected, inclusive neighbourhoods:</b> creating neighbourhoods with easy access to services, recreation, and community facilities.</li> <li>• <b>Housing diversity and sustainable design:</b> focusing new housing in activity centres and corridors, supported by design that strengthens local identity and liveability.</li> <li>• <b>Quality public open spaces:</b> providing well-maintained parks, open spaces, and sporting facilities that promote healthy, active lifestyles.</li> <li>• <b>Integrated infrastructure planning:</b> aligning land use and infrastructure to support safe cycling and walking networks, advocate for improved public transport, and maintain compliance with standards.</li> </ul>
What we're doing	Looking ahead, the City of Stirling is required to accommodate a population increase of approximately 37 per cent by 2050. To help plan for this growth, it is important that future planning is informed by community perspectives. These mentioned gaps and opportunities will align with State Planning Framework pillars, that will be considered as part of our Local Planning Strategy.	
What we could consider	The next steps will be the development of the Local Planning Strategy to consider the communities priorities. These do not specifically need to be addressed in the Strategic Community Plan.	

*“The issue of the impact of increasing population was not specifically addressed, neither the impact of development on environment – which crosses to traffic, environment, and infrastructure.”*

Question: What focus areas are missing?

Participants received blank cards to add any additional information that they felt didn't fit in the comments or question section on their KRA cards.

# Managing growth and planning for the future



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can continue to grow in a way that reflects community priorities and supports a sustainable and liveable city.

	Reconciliation	Homelessness	Youth and LGBTQIA+
What we heard	A desire to recognise, respect and celebrate Aboriginal and Torres Strait Islander culture, knowledge, contributions and histories.	More support for people experiencing homelessness, including better service access and housing pathways to reduce rough sleeping.	A need for health, wellbeing and social connection for young people and more inclusive engagement strategies for people aged 18 to 25, and the LGBTQIA+ community.
What we're doing	The City is delivering actions in the recently endorsed Reconciliation Action Plan (RAP) 2026–2028, including dual naming and truth-telling through the RAP Working Group and Ngalang Maya Wangkiny.	The City supports the State Government's <i>All Paths Lead to a Home</i> 2020–2030 strategy through first contact, service referrals, and local partnerships. We work with Uniting WA to deliver assertive outreach and continue to advocate for service and housing options across government.	The City is embedding the Youth Framework into the Community Development Framework, supporting opportunities for LGBTQIA+ youth people. We continue to advocate for a dedicated youth space and collaborate with partners and the Collabs group on wellbeing and social initiatives.
What we could consider	The City has prioritised proactive action through the adoption of its RAP. Further changes within the Our Community key result area in the SCP will also be considered through the major review to reflect these priorities.	Homelessness is primarily a State Government responsibility, with the City's role largely focused on advocacy. The City will consider whether changes to the Our Community key result area are required to reflect the City's intentions in this space.	The current SCP takes an inclusive, whole-of-community approach and does not identify specific age groups or gender identities. However, the insights from this process provide a valuable foundation for the City to further strengthen youth- and LGBTQIA+-related actions within existing SCP focus areas.
	<i>"More Nyoongar language and culture featured in everyday materials and buildings."</i>	<i>"My wish is for the Stirling Council to work with and lobby the State Government to create, build, and maintain accommodation and safe places for the homeless."</i>	<i>"There are no focus areas that look to improve access opportunities / services for young people. A lot of the focus areas are intergenerational in scope."</i>

Question: What focus areas are missing?

Participants received blank cards to add any additional information that they felt didn't fit in the comments or question section on their KRA cards.

# Waste management and resource recovery



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can manage waste streams in ways that reflect community priorities and work towards a circular economy.

## Waste management and resource recovery

### What we heard

- **Advancing waste reduction and recovery:** supporting stronger waste-reduction efforts and improved resource-recovery systems through planning policy and appropriate infrastructure.
- **Community education and behaviour change:** emphasising the importance of community education to promote responsible waste habits and support sustainable practices.
- **Expanded waste service offerings:** interest in broadening non-general waste options, such as enhanced recycling facilities, specialised drop-off services, or consideration of FOGO, to improve diversion from landfill.

### What we're doing

The City helps the community to reduce waste and participate in the circular economy through a range of initiatives, such as clothes swaps and workshops, waste collection services, and providing resource recovery facilities. In 2026, the City is trialing a Food Organics and Garden Organics (FOGO) service in Coolbinia to divert food organics from landfill. This pilot will test collection and processing systems, provide residents with clear waste sorting guidance, and gather feedback to inform the potential of a future City-wide rollout.

### What we could consider

The City is considering FOGO and broader waste management and recovery initiatives as part of its waste service delivery. These align with existing waste-specific focus areas in the Strategic Community Plan and will be further developed through the Corporate Business Plan.

*“FOGO, waste management education and execution.”*



## Our focus areas

# What matters most to our community?

## Priority x importance matrix



Based on a total of 114 community members.

Question: how important are each of these focus areas? **[community level of importance]** Participants rated the level of importance of each focus area on the following scale: unimportant, somewhat important, important, very important, essential. There was also an undecided option that has been excluded from this chart.

Question: What's most important? Sort through your cards, identify those focus areas that are most important. Pick your top 5 **most** important priority focus areas.

**[percentage of community focus]** Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. This chart shows the percentage overall ranking for each priority area.

# Reference

Key Result Area	How will we achieve this?
Our Community	1.1 Facilitate social connections and access to services locally
	1.2 Build strong relationships with our multicultural and diverse community
	1.3 Encourage active participation and volunteering
	1.4 Enable opportunities for lifelong learning
	1.5 Facilitate a range of recreation and leisure opportunities for everyone in the City
	1.6 Facilitate and advocate for the provision of a range of quality health services
	1.7 Educate our community and provide support to enhance community safety
	1.8 Create strong partnerships to improve community safety
Our Economy	2.1 Attract and promote investment and partnership opportunities
	2.2 Advocate, lobby and partner with stakeholders to benefit the community
	2.3 Support innovation and entrepreneurship in local business
	2.4 Make it easier to do business with the City
	2.5 Activate local centres to increase visitor and economic activity
	2.6 Support the City's cultural sector to create vibrancy in our local areas
	2.7 Encourage and support tourism growth
Our Built Environment	3.1 Prioritise growth in activity corridors and centres
	3.2 Improve the quality, liveability and identity of local areas
	3.3 Facilitate diverse housing choice for our community
	3.4 Provide and maintain safe and accessible roads and parking
	3.5 Provide a safe network of cycleways and pathways to link people and places
	3.6 Advocate for improved public transport options to enhance activity and reduce reliance on vehicle use
	3.7 Provide quality, well-maintained facilities for the benefit of the community
	3.8 Provide quality well-maintained sporting reserves, parks and open spaces for the community

# Reference



Key Result Area	How will we achieve this?
Our Natural Environment	4.1 Improve the City’s energy management and maximise energy efficiency
	4.2 Increase the City’s generation, storage and use of renewable energy supplies
	4.3 Support, engage and guide our community to transition to net zero emissions
	4.4 Maximise the City’s water efficiency and increase use of alternative water supplies
	4.5 Improve water quality monitoring, stormwater management and reduction of water pollutants
	4.6 Support, engage and guide our community to conserve and protect water resources
	4.7 Undertake conservation, protection and enhancement of natural ecosystems and biodiversity
	4.8 Plan and adapt to climate change impacts
	4.9 Increase tree planting and retention of trees across the City
	4.10 Support, engage and guide our community to connect with nature and improve biodiversity across the City
	4.11 Increase the City’s use of recycled and recyclable materials
	4.12 Reduce the City’s waste generation
	4.13 Improve resource recovery for all waste streams across the City
	4.14 Support, engage and guide our community to reduce waste generation and divert waste from landfill
Our Leadership	5.1 Comply with legislation, standards and obligations
	5.2 Conscious and effective management of risk
	5.3 Provide local government sector leadership
	5.4 Provide consistent, responsive and efficient customer service
	5.5 Involve, engage and inform our community
	5.6 Transform the City’s digital environment to increase access to the City
	5.7 Plan for the future, manage resources and measure performance
	5.8 Provide responsible financial and asset management
	5.9 Drive improvement and innovation to build capacity and increase efficiency and effectiveness
	5.10 Maintain a highly skilled and effective workforce